CIC ENERGY CORP.
MANAGEMENT’S DISCUSSION AND ANALYSIS

For the three and nine months ended August 31, 2009

Dated: October 14, 2009
TABLE OF CONTENTS

1. Introduction ........................................................................................................................................ 2
2. Overall Performance .......................................................................................................................... 2
3. Results of Operations ......................................................................................................................... 3
4. Summary of Quarterly Results .......................................................................................................... 10
5. Liquidity .......................................................................................................................................... 11
6. Capital Resources ............................................................................................................................ 12
7. Off-Balance Sheet Arrangements ...................................................................................................... 15
8. Transactions with Related Parties .................................................................................................. 15
9. Proposed Transactions ...................................................................................................................... 16
10. Critical Accounting Estimates ...................................................................................................... 16
11. Changes in Accounting Policy ...................................................................................................... 17
12. Financial Instruments and Other Instruments .............................................................................. 18
13. Disclosure of Outstanding Share Data .......................................................................................... 18
15. Risks .............................................................................................................................................. 19
16. Outlook .......................................................................................................................................... 23
17. Cautionary Statement Regarding Forward-Looking Statements .................................................. 24
1. Introduction

The common shares of CIC Energy Corp. ("CIC Energy" or the "Company") commenced trading on the Toronto Stock Exchange ("TSX") on March 23, 2006 under the symbol ELC. On June 5, 2006 the common shares of CIC Energy were listed on the Botswana Stock Exchange ("BSE") under the name CIC ENERGY.

This Management’s Discussion and Analysis ("MD&A") has been prepared for the three months and nine months ended August 31, 2009.

Additional information relating to CIC Energy, including the Company’s Annual Information Form for the year ended November 30, 2008, has been filed on System for Electronic Document Analysis and Retrieval ("SEDAR") and may be accessed at www.sedar.com.

The discussion and analysis of the financial status of CIC Energy for the three months and nine months ended August 31, 2009 should be read in conjunction with the reviewed consolidated financial statements and related notes for CIC Energy and its wholly-owned subsidiaries for the three months and nine months ended August 31, 2009. Historical results, including trends which might appear, should not be taken as indicative of future results.

All financial information reported herein for the three months and nine months ended August 31, 2009 has not been audited. Unless otherwise indicated all funds in this MD&A are in Canadian dollars.

2. Overall Performance

CIC Energy is a single business company focused on the development and operation of the "Mmamabula Energy Complex". CIC Energy remains a development stage enterprise and planned operations have not yet commenced and operating revenue has not yet been generated. The Mmamabula Energy Complex is planned to consist of a mine-mouth coal fired thermal power station project (the "Mmamabula Energy Project" or "MEP"), a coal gasification and hydrocarbon production project (the "Coal-to-Hydrocarbons Project" or "CTH Project") and an export coal project (the "Export Coal Project"), each of which is described in greater detail below. The Mmamabula Energy Project is the most advanced project of the Mmamabula Energy Complex. These projects are planned to be developed on the basis of three non-contiguous greenfield coal properties located in the Mmamabula coalfield in south-eastern Botswana.

The net loss for the three months ended August 31, 2009 was $3.3 million compared to a net loss of $0.3 million for the same period in the prior year. The increase was primarily due to foreign exchange losses incurred which totalled $1.1 million compared to foreign exchange gains of $1.6 million for the same period last year. The balance of this ($0.6 million) resulted from additional legal costs incurred. As operations have not yet commenced and operating revenue is not being generated, the sharp reductions in commodity prices that occurred in late 2008 and early 2009 did not significantly impacted the Company’s financial performance.

On August 5, 2009, the Department of Energy of the Government of South Africa published new Electricity Regulations on New Generation Capacity. It remains to be seen how these regulations will be put into practice, and what the implications thereof will be for the approval process in South Africa for the MEP. Given the lack of clarity associated therewith, the Company is considering deferring certain of the development activities for the MEP, in particular the financing processes (including due diligence by the prospective lenders and their advisors).

The Company’s cash and cash equivalents are considered to be adequate to fund the Company’s ongoing personnel, office, lease and general expenses and committed third party costs through to at least November 30, 2010. In order for the Company to have adequate funding to reach financial close of the MEP (being the point when all key project
contracts have been concluded and become unconditional and all debt and equity committed, and all conditions precedent to the first drawdown under the financing agreements have been satisfied, “Financial Close”), the Company will need to raise additional funding prior to Financial Close and/or defer until after Financial Close certain development activities that were anticipated to be undertaken prior to Financial Close. Please see Section 5: Liquidity below for further details.

3. Results of Operations

Review of Operations
(in thousands of $)

<table>
<thead>
<tr>
<th></th>
<th>Three months ended August 31, 2009 (Reviewed)</th>
<th>Three months ended August 31, 2008 (Reviewed)</th>
<th>Nine months ended August 31, 2009 (Reviewed)</th>
<th>Nine months ended August 31, 2008 (Reviewed)</th>
<th>Year ended November 30, 2008 (audited)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest received</td>
<td>144</td>
<td>750</td>
<td>1,416</td>
<td>2,530</td>
<td>2,645</td>
</tr>
<tr>
<td>Profit (loss) on foreign exchange</td>
<td>(1,094)</td>
<td>1,595</td>
<td>988</td>
<td>1,797</td>
<td>493</td>
</tr>
<tr>
<td>Total income</td>
<td>(950)</td>
<td>2,345</td>
<td>2,404</td>
<td>4,327</td>
<td>3,284</td>
</tr>
<tr>
<td>Office and general expenses</td>
<td>1,630</td>
<td>1,081</td>
<td>4,534</td>
<td>3,755</td>
<td>4,425</td>
</tr>
<tr>
<td>Personnel expenses</td>
<td>(132)</td>
<td>602</td>
<td>1,071</td>
<td>1,958</td>
<td>1,940</td>
</tr>
<tr>
<td>Stock based compensation</td>
<td>559</td>
<td>669</td>
<td>920</td>
<td>1,877</td>
<td>1,726</td>
</tr>
<tr>
<td>Impairment</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,780</td>
</tr>
<tr>
<td>Other expenses</td>
<td>296</td>
<td>245</td>
<td>1,036</td>
<td>989</td>
<td>1,487</td>
</tr>
<tr>
<td>Income taxes</td>
<td>-</td>
<td>90</td>
<td>112</td>
<td>179</td>
<td>225</td>
</tr>
<tr>
<td>Net profit / (loss)</td>
<td>(3,303)</td>
<td>(342)</td>
<td>(5,269)</td>
<td>(4,431)</td>
<td>(8,299)</td>
</tr>
</tbody>
</table>

The loss for the three months ended August 31, 2009 was $3.3 million compared to a loss of $0.3 million for the same period in the previous year. This was due to foreign exchange loss of $1.1 million and a net increase in legal costs of $0.6 million. The foreign exchange loss arose from a strengthening of the South African Rand and the Botswana Pula, which resulted in a restatement in Canadian Dollars of the receivables due to the Company in such currencies.

The loss for the nine months ended August 31, 2009 was $5.3 million compared to a net loss of $4.4 million for the same period in the prior year, and a net loss for the twelve month period ended November 30, 2008 of $8.3 million. Although the company managed to reduce operational costs to the amount of $1.0 million for the nine months ended August 31, 2009, this improvement was not enough to mitigate the loss of interest received on reduced treasury invested at lower interest rates than in the previous period, as well as the reduced profit on foreign exchange ($0.8 million) when compared to the same period in the previous year.

Exploration Properties

The Company indirectly holds three prospecting licences in the greater Mmamabula coalfield in south-eastern Botswana. The Mmamabula coalfield forms the western extension of South Africa’s Waterberg coalfield. No operating mines have been established to date within the Mmamabula coalfield. However, the Waterberg coalfield is host to one
of South Africa's largest coal mines, the 19 Mt per annum Grootegeluk Colliery, located approximately 80 kilometres (“km”) east of Mmamabula and owned by Exxaro Resources Limited.

The three prospecting licences are Coal Prospecting Licence No. 11/2004 and 11A/2004 (together, “Mmamabula East”) and Coal Prospecting Licence No. 75/2002 (“Mmamabula South”, and together with Mmamabula East, the “MEC Coalfield”). The MEC Coalfield is located 120 km to the northeast of the capital city of Gaborone. The property lies between Botswana’s main paved highway, which runs from Gaborone to Francistown, and the border with South Africa. Secondary unpaved roads facilitate access to the MEC Coalfield. CIC Energy has substantially completed exploration of the MEC Coalfield and is well advanced in the geological analysis of the MEC Coalfield, with the intention of defining coal resources which will be suitable for each of the Mmamabula Energy Project, the CTH Project and the Export Coal Project.

Mmamabula East

The original Mmamabula East coal prospecting licence PL11/2004 (the “Original PL11/2004”) was granted on April 1, 2004 with an original validity of three years. In December 2008 Meepong Resources (Proprietary) Limited (“Meepong Resources”), an indirectly wholly owned subsidiary of the Company, submitted to the Government of Botswana (i) an application for a mining licence for coal resources identified for use for the Mmamabula Energy Project, and (ii) an application for a renewal of the Original PL11/2004 (in respect of the balance of the coal resources) for a period of two years.

On March 27, 2009, the Government of Botswana notified the Company that the Government had approved the split of Original PL11/2004 into two separate prospecting licences designated PL11A/2004, which includes the area containing the coal resources identified for use for the Mmamabula Energy Project, and PL11/2004, which contains the balance of the area covered by Original PL11/2004. The Government also notified the Company that the Government had approved the transfer of PL11/2004 from Meepong Resources to CIC Resources (Botswana) (Proprietary) Limited (“CIC Resources”), an indirectly wholly owned Botswana subsidiary of the Company, which transfer occurred with effect from June 1, 2009.

The Government of Botswana also issued a renewal of PL11/2004 for a period of 2 years, commencing on April 1, 2009 and ending on March 31, 2011. Under the Botswana Mines and Minerals Act (the "Act") such a renewal required the relinquishment of 50% of the original licence area. The Act provides that the licence holder selects the area to be relinquished, and the Company selected areas generally not considered to have commercially exploitable coal. Please see Mineral Resource Estimates below for further details.

On March 27, 2009, the Government of Botswana also granted an extension of PL11A/2004 for a period of six months to September 30, 2009, which was subsequently further extended for a period of two months to November 30, 2009. The Company intends to apply for a further extension of PL11A/2004 prior to the expiration thereof, failing which the Company will apply for a renewal of the prospecting licence or in the alternative for a retention licence. Each alternative would result in a relinquishment of a portion of the area covered by the existing PL11A/2004, but under either alternative, no area required for the development of the mine for the MEP would be required to be relinquished.

It is intended that Meepong Resources will continue to develop PL11A/2004 for the purposes of the Mmamabula Energy Project, and that CIC Resources will develop PL11/2004 for the other projects contemplated for the Mmamabula Energy Complex.

Mmamabula South

The original Mmamabula South renewal coal prospecting licence PL75/2002 was granted in July 2005 and was valid for a period of two years. In December 2008 Meepong Resources submitted to the Government of Botswana an application for a renewal of PL75/2002 for a period of two years.
On March 27, 2009, the Government of Botswana notified the Company that Government had approved the transfer of PL75/2002 from Meepong Resources to CIC Resources, which transfer occurred with effect from June 1, 2009.

The Government of Botswana also issued a renewal of PL75/2002 for a period of 2 years, commencing on April 1, 2009 and ending on March 31, 2011. Under the Act such a renewal required the relinquishment of 50% of the original licence area. The Act provides that the licence holder selects the area to be relinquished, and the Company selected areas generally not considered to have commercially exploitable coal. Please see Mineral Resource Estimates below for further details.

Mineral Resource Estimates


On August 14, 2009, the Company announced by way of press release revisions to the mineral resource estimates set out in the Fifth Technical Report and the Sixth Technical Report, as applicable, to reflect the changes to the resources resulting from the relinquishment of areas with respect to PL11/2004 and PL75/2002 described in Exploration Properties above.

Coal Products

As the drilling program has been substantially completed, the Company has conducted geological modeling and analysis in order to evaluate the extent to which the measured and indicated resources can be mined and beneficiated in order to support the Company’s project development activities at the Mmamabula Energy Complex. The base case mining methods proposed for the mineral resources is a combination of both strip mining and conventional underground bord and pillar mining using continuous miners, with the resulting run-of-mine coal production to be beneficiated through either a single or multi-stage washing process, depending on the characteristics of the coal produced.

Based on the analysis that has been performed, the Company is confident that the coal resource will be capable of yielding coal products in the quantities and qualities required to support the Mmamabula Energy Project, the CTH Project and the Export Coal Project as currently being developed (in the case of the Mmamabula Energy Project) and evaluated (in the case of the CTH Project and the Export Coal Project).

The ability of the Company to produce such coal products is subject to various risks and uncertainties. Please see Section 15: Risks and Section 17: Cautionary Statement Regarding Forward-Looking Statements for further details.
**Mmamabula Energy Project**

Based on projected upcoming power deficits, the southern African regional utilities, including Eskom Holdings Limited ("Eskom") and Botswana Power Corporation ("BPC"), are promoting new projects and urgently require additional power to meet their requirements. The Mmamabula Energy Project is intended to address part of the projected power shortfall. The MEP is expected to provide electricity to the southern African power grid subject to, among other things, the successful conclusion of power purchase agreements ("PPAs") and the raising of non-recourse project debt financing. The Company believes that the demand for power from the Mmamabula Energy Project will remain strong given the shortfall in generating capacity in the region.

**Engagement with Eskom and BPC**

The Company, on behalf of its Botswana subsidiary Meepong Energy (Proprietary) Limited ("Meepong Energy"), submitted an offer to Eskom and BPC in March 2009 with respect to the PPAs and related documentation (the "Offer"), however, the Company announced in a news release of July 17, 2009 that Eskom had advised the Company that Eskom could not commit to the purchase of electricity from an independent power producer (an "IPP") until such time as a sustainable funding model for Eskom has been agreed with the appropriate stakeholders. The Company understands that as of the date of this MD&A, the funding model is still under discussion by the relevant stakeholders in the Government of South Africa. Please see Changes to Regulatory Framework in South Africa below for further details.

**Changes to Regulatory Framework in South Africa**

On August 5, 2009, the Department of Energy of the Government of South Africa published new Electricity Regulations on New Generation Capacity (the "Regulations"). The objectives of the Regulations are stated to include the regulation of the entry of a buyer and an IPP into a power purchase agreement, and the facilitation of fair treatment and non-discrimination between IPPs and the buyers.

Pursuant to the Regulations, procurement of capacity is to be based on an integrated resource plan, which is to be developed by the system operator (as defined in the Regulations) in consultation with the Department of Energy and the National Energy Regulator of South Africa ("NERSA"), and then approved by the Minister of the Department of Energy and published in the South African government gazette. The Regulations provide that the integrated resource plan will be developed on the basis of a base plan derived from the least cost generation investment requirement, with risk adjustment to the base plan based on most probable scenarios and government policy objectives.

Following the publication of the integrated resource plan, the Regulations provide that the system operator shall undertake a feasibility study to determine, inter alia, whether procurement of generation capacity should be undertaken by Eskom, another utility or an IPP. The Regulations provide that the Minister of the Department of Energy shall then make a determination on the procurement of generation capacity, considering the outcome of the feasibility study, and in the case of procurement of generation capacity through an IPP, the approval of the Minister of Finance. In addition, the Regulations provide that the buyer that will enter into a power purchase agreement with an IPP will also be determined by the Minister of the Department of Energy.

The Regulations also provide that NERSA shall prepare and pass rules for the purposes of cost recovery by the system operator and the buyer.

As the Regulations have only recently been published, it remains to be seen how they will be put into practice, and what the implications thereof will be for the approval process in South Africa of the Mmamabula Energy Project. The Company is currently engaged in discussions with the relevant stakeholders in the Government of South Africa in order to better understand these implications.
Licences and Permits

The Company announced on December 1, 2008 that it had completed the final mine plan for the coal mine that will supply the MEP power station, to be developed to the east of the power station in an area covered by PL11A/2004 identified as the Serorome block in the Sixth Technical Report. The planned capacity of the coal mine will be approximately 4.5 million metric sales tonnes per annum. Meepong Resources submitted a mining licence application to the Government of Botswana for this mine in December 2008, which is currently under review by the Government of Botswana.

Environmental Impact Assessment ("EIA") studies for the previously proposed 7.5 to 9.0 million sales tonnes per annum coal mine, along with the 2,100 to 2,460 MW power station and certain related infrastructure, as well as for the planned transmission lines, were previously approved by the Government of Botswana. Approval of the EIA study related to the transport corridor and the revised transmission routing (necessary in order to coordinate with the routing approved by the Government of the Republic of South Africa) has also been received.

CIC Energy submitted an amended EIA study to the Government of Botswana with respect to the revised mining plan to be employed by Meepong Resources resulting from the reduction in size of the MEP and relocation of the intended mining area. CIC Energy also submitted an EIA study with respect to an upgrade of the Parr’s Halt / Stockpoort border crossing between South Africa and Botswana to the Government of Botswana and the Government of South Africa, and the road from such border crossing to the MEP site, for transportation of certain materials to the MEP site. As of the date of this MD&A, these EIA studies were under review by the relevant authorities of the Government of Botswana. Approval of these EIAs is a prerequisite for the granting of a mining licence, an independent power producer licence, and surface rights required for the MEP, as well as the acquisition of transmission line and other necessary servitudes in Botswana.

Environmental, Social and Health Impact Assessment studies prepared in accordance with standards of the International Finance Corporation, the private sector arm of the World Bank Group, and related internationally-required compliance standards are ongoing.

Procurement Processes

In a news release of March 23, 2009, the Company announced that an Engineering, Procurement and Construction ("EPC") contract has been signed with Shanghai Electric Group Co., Ltd. ("SEC") for the first power station to be built at the Mmamabula coalfield. The planned capacity of the power station will be approximately 1,320 megawatts ("MW") (gross) or 1,200 MW (net) comprised of two supercritical 660 MW units (gross).

The Company is conducting discussions with potential contractors and equipment suppliers for the development of the mine, including coal beneficiation and handling equipment. Certain additional infrastructure works will be required to be developed in order to support and augment the work that will be done by the power station EPC contractor and the mine contractors. CIC Energy is currently conducting a competitive tender process for the performance of these infrastructure works, which is in an advanced stage.

Financing Process

As a result of reduced lending activity by international commercial banks, the Company has adjusted the financing strategy for the Mmamabula Energy Project to place a greater emphasis on development finance institutions, who historically have been significant financiers of projects such as the MEP and are less affected by the liquidity constraints being experienced by many international commercial banks.
The Company announced on March 23, 2009 the appointment of ABSA Capital, a division of ABSA Bank Limited ("ABSA"), and The Standard Bank of Southern Africa Limited ("Standard Bank"), two leading South African banks, as mandated lead arrangers for the Mmamabula Energy Project. ABSA and Standard Bank will lead the arranging of the non-Chinese commercial debt and any portion of the debt financing that benefits from support from the Export Credit Insurance Corporation of South Africa (Pty) Ltd. The Company announced on August 18, 2009 the appointment of Bank of China Limited as mandated lead arranger for a US$500 million Chinese commercial bank facility for the Mmamabula Energy Project.

The Company is considering deferring certain of the development activities for the MEP, in particular the financing processes (including due diligence by the prospective lenders and their advisors). Please see Project Development Timetable below for further details.

**Equity Investment**

In a news release of July 27, 2009, the Company announced that the Company had signed a Project Development Agreement with International Power plc ("IPR") with respect to the Mmamabula Energy Project, which agreement sets out the framework under which the Company and IPR will endeavour to negotiate definitive agreements pursuant to which IPR will become a 35% equity participant in the MEP, and will be responsible for the operations and maintenance of the power station component of the MEP.

**Project Development Timetable**

The ability of the Company to complete the Mmamabula Energy Project is subject to various risks and uncertainties. In a news release of July 2, 2009, the Company announced that Financial Close was no longer expected to be achieved during the third calendar quarter of 2009.

As the implementation of the regulatory approval process in South Africa is necessary in order to achieve Financial Close, but is wholly outside the control of the Company, the Company is not in the position as of the date of this MD&A to evaluate when Financial Close may be achieved. In particular, as of the date of this MD&A, the South African Government’s integrated resource plan (which the Company understands to be the key planning document upon which governmental decisions regarding capacity procurement (including IPPs) will be based) has not yet been published.

Given the lack of clarity associated with the Regulations regarding the process and timetable for the approval of the Mmamabula Energy Project in South Africa, the Company is considering deferring certain of the development activities for the MEP, in particular the financing processes (including due diligence by the prospective lenders and their advisors), until such time as there is greater clarity on the regulatory approval process in South Africa. Any such deferral may adversely impact the procurement processes described above, both with respect to the EPC contract with SEC (which includes certain deadlines for the issue of a “notice to proceed”), and with respect to the tender processes underway (which have limited validity periods). Please see Section 15: Risks and Section 17: Cautionary Statement Regarding Forward-Looking Statements for further details.

**CTH Project**

During the third quarter of 2008, CIC Energy completed several technical feasibility studies on the CTH Project. The primary technical feasibility study was prepared by Jacobs Engineering to develop and evaluate viable CTH Project alternatives as well as provide technical and cost estimates. The results of this feasibility study were positive, as announced in the Company’s news release of August 5, 2008. The Jacobs study concluded that the coal from the MEC Coalfield was entirely suitable for the production of synthesis gas ("syngas") using either the Shell or the Siemens gasification technologies that were evaluated.
The results from two additional technical studies that were undertaken, as previously announced, were incorporated into the Jacobs feasibility study. These included a technical study by Toyo Engineering of Japan related to the manufacturing of a specific fuel end-product (dimethyl ether) from the syngas. The third technical study was a pre-feasibility study conducted by a partnership between Lategean & Buer and VGI Consulting Inc. (both from South Africa) to evaluate a multi-product pipeline from the Mmamabula Energy Complex site to the Gauteng area in South Africa. The outcomes of both of these studies were positive and additional work is being considered.

A detailed value-chain study, which includes a comprehensive market study, was completed by Shell Global Solutions International and is being assessed by the Company. Given the recent volatility in the markets for petroleum products, in making such assessment, the Company shall consider both current market conditions and expectations of long-term market conditions for the products anticipated to be produced from the CTH Project. The Company had entered into an option agreement with Shell Research Limited for the grant of a licence over coal gasification intellectual property, which option expired on August 19, 2009.

The Company is also exploring both opportunities to market syngas to large scale users in the region under long term supply agreements, and smaller scale coal-to-hydrocarbons options sized to the domestic Botswana market.

The ability of the Company to complete the CTH Project is subject to various risks and uncertainties. Please see Section 15: Risks and Section 17: Cautionary Statement Regarding Forward-Looking Statements for further details.

**Export Coal Project**

A mine, rail and port pre-feasibility study for the Export Coal Project to investigate the exporting of seaborne traded A grade thermal coal from the Mmamabula Energy Complex site to a port on the west coast of southern Africa has been completed and is currently under evaluation, particularly in light of current economic conditions and uncertainties in energy markets globally. An approximately 1,500 kilometre rail line would have to be constructed from the Mmamabula Energy Complex site in a westerly direction through Botswana and Namibia. At the Namibian coast, a coal terminal and loading facility is envisaged to be built to be able to load ocean going vessels.

The Company is in discussions with both the potential host governments on development alternatives for the Export Coal Project, and with other parties in the region that are interested in participating as joint venture partners in the preparation of a bankable feasibility study and ultimately as users of the rail and port facilities, should a decision be made to proceed with the development thereof. The Company does not anticipate significant further expenditure on the Export Coal Project until such discussions have been further advanced.

The ability of the Company to complete the Export Coal Project is subject to various risks and uncertainties. Please see Section 15: Risks and Section 17: Cautionary Statement Regarding Forward-Looking Statements for further details.

**Water supply**

CIC Energy has assessed the water demands of the Mmamabula Energy Complex and the potential sources of water. As part of CIC Energy’s assessment, a groundwater exploration program consisting of geophysical surveys followed by a drilling and testing of 46 exploration boreholes was undertaken by Wellfield Consulting Services over an area of some 1,500 km². The area lies to the southwest of Kudumatse and north of the Mmamabula East licence area. The exploration program identified a significant groundwater resource in the Ntane Sandstone aquifer of the Karoo system.

The identified resource has been further quantified by numerical modeling that has simulated the development and operation of a production wellfield within 20 kilometres of the Mmamabula Energy Project site. The results of this modeling study, corroborated by independent review by Government of Botswana water authorities and international
peers reviewers, indicated that there are sufficient ground water resources available to supply 12 million cubic meters of water per year for a period of 40 years to the Mmamabula Energy Complex.

On September 10, 2007, Meepong Water (Proprietary) Limited ("Meepong Water"), then a subsidiary of CIC Energy, was granted groundwater abstraction rights from the Water Apportionment Board in Botswana in support of the water requirements for the Mmamabula Energy Project. Approval of the EIA related to groundwater wellfields for the MEP was received from the Department of Environmental Affairs of the Government of Botswana on September 5, 2008.

In order to facilitate the financing of the MEP, the ownership of Meepong Water was transferred from CIC Energy to Meepong Energy with effect from September 1, 2009. As a consequence, while the Company intends to apply for additional groundwater abstraction rights in the future for use in the Mmamabula Energy Complex, the ability of the Company to obtain such rights may be subject to the prior consent of the lenders and other equity investors in the MEP. In the event that wellfield water is not available, water may alternatively be sourced from the Phase 2 North South Water Carrier that is currently being developed by the Government of Botswana.

4. Summary of Quarterly Results

Net Income Highlights
(in thousands of $)

<table>
<thead>
<tr>
<th>Quarters ended</th>
<th>Total income</th>
<th>Total expenses</th>
<th>Net income (loss)</th>
<th>Basic and diluted loss per share</th>
</tr>
</thead>
<tbody>
<tr>
<td>August 31, 2009*</td>
<td>(950)</td>
<td>2,353</td>
<td>(3,303)</td>
<td>(0.06)</td>
</tr>
<tr>
<td>May 31, 2009*</td>
<td>539</td>
<td>2,662</td>
<td>(2,123)</td>
<td>(0.04)</td>
</tr>
<tr>
<td>February 28, 2009*</td>
<td>2,815</td>
<td>2,658</td>
<td>157</td>
<td>0.01</td>
</tr>
<tr>
<td>November 30, 2008**</td>
<td>(1,043)</td>
<td>2,780</td>
<td>(3,868)</td>
<td>(0.07)</td>
</tr>
<tr>
<td>August 31, 2008*</td>
<td>2,345</td>
<td>2,597</td>
<td>(342)</td>
<td>(0.006)</td>
</tr>
<tr>
<td>May 31, 2008*</td>
<td>810</td>
<td>3,330</td>
<td>(2,610)</td>
<td>(0.05)</td>
</tr>
<tr>
<td>February 29, 2008*</td>
<td>1,171</td>
<td>2,650</td>
<td>(1,479)</td>
<td>(0.03)</td>
</tr>
<tr>
<td>November 30, 2007**</td>
<td>680</td>
<td>7,206</td>
<td>(6,536)</td>
<td>(0.13)</td>
</tr>
</tbody>
</table>

* Reviewed  
** Audited

Quarterly trends in total income reflect interest received on cash balances and foreign exchange profits and losses resulting from changes in the South African Rand / Canadian Dollar and Botswana Pula / Canadian Dollar exchange rates as funds are transferred from the Company’s bank account to South Africa and Botswana to pay corporate and development expenses. Total expenses have generally remained consistent reflecting the ongoing development of the Mmamabula Energy Complex, in particular the Mmamabula Energy Project.

All non-capitalised expenditure levels in the current quarter were on par with those in the second quarter of the prior year.
Cash Flow Highlights
(in thousands of $)

<table>
<thead>
<tr>
<th></th>
<th>Three months ended August 31, 2009 (reviewed)</th>
<th>Three months ended August 31, 2008 (reviewed)</th>
<th>Nine months ended August 31, 2009 (reviewed)</th>
<th>Nine months ended August 31, 2008 (reviewed)</th>
<th>Year ended November 30, 2008 (audited)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating activities</td>
<td>(4,436)</td>
<td>(2,175)</td>
<td>(7,372)</td>
<td>(5,444)</td>
<td>(2,309)</td>
</tr>
<tr>
<td>Investing activities</td>
<td>(8,935)</td>
<td>(6,510)</td>
<td>(26,696)</td>
<td>(20,136)</td>
<td>(31,650)</td>
</tr>
<tr>
<td>Financing activities</td>
<td>-</td>
<td>268</td>
<td>(379)</td>
<td>454</td>
<td>(2,210)</td>
</tr>
<tr>
<td>Beginning cash balance</td>
<td>64,744</td>
<td>105,280</td>
<td>85,820</td>
<td>121,989</td>
<td>121,989</td>
</tr>
<tr>
<td>Net cash flow for the period</td>
<td>(13,371)</td>
<td>(8,417)</td>
<td>(34,447)</td>
<td>(25,126)</td>
<td>(36,169)</td>
</tr>
<tr>
<td>Ending cash balance</td>
<td>51,373</td>
<td>96,863</td>
<td>51,373</td>
<td>96,863</td>
<td>85,820</td>
</tr>
</tbody>
</table>

**Operating Activities**

For the three months ended August 31, 2009, operating activities utilized $4.4 million cash compared with $2.2 million in the same period in 2008. This increase resulted from working capital expenditure incurred in the development of the Mmamabula Energy Project. For the nine month period ended August 31, 2009 net cash required by operating activities was $7.4 million when compared with $5.4 million in the same period in 2008. The effects of the increased working capital expenditure incurred in the development of the Mmamabula Energy Project carried through into the nine month period, and additional to this the company incurred a reduction in interest revenue of $1.1 million.

**Investing Activities**

Investing activities for the three months ended August 31, 2009 utilized $8.9 million cash compared with $6.5 million in the same period in 2008. Investing activities for the nine months ended August 31, 2009 utilized $26.7 million. This compares to the utilization of $20.1 million in 2008. In each case this reflects increased capitalised investment in the development activities of the Mmamabula Energy Complex, in particular the Mmamabula Energy Project.

**Financing Activities**

Financing activities showed no movement for the three months ended August 31, 2009.

The only movement recorded in financing activities for the nine months ended August 31, 2009 resulted from an outflow of cash ($0.4 million), which was utilised in the Normal Course Issuer Bid referred to below.

5. **Liquidity**

Historically the Company’s sole source of funding has been the issuance of equity securities for cash, primarily through private placements to sophisticated investors and institutions. The Company’s access to such funding is always uncertain and there can be no assurance of continued access to equity funding if required in order for the Company to meet its planned business objectives. This is particularly true in the current global credit markets and financial markets which are continue to be characterised by significant reductions in liquidity.
As of August 31, 2009, the Company had cash and cash equivalents of approximately $51.4 million, which is considered to be adequate to fund the Company’s ongoing personnel, office, lease and general expenses and committed third party costs through to at least November 30, 2010.

It is expected that in order for the Company to have adequate funding to reach Financial Close, the Company will need to raise additional funding (either by the Company itself, or directly in Mepong Energy and Mepong Resources) prior to Financial Close, and/or defer until after Financial Close certain development activities that were anticipated to be undertaken prior to Financial Close, which would be expected to extend the period between the occurrence of Financial Close and the commencement of commercial operations of the Mmamabula Energy Project.

As the drilling and exploration activities at the MEC Coalfield are substantially complete, the costs being incurred by the Company for the development of the Mmamabula Energy Complex are primarily for financial consultants, legal consultants and engineering consultants who are assisting the Company in the development of the Mmamabula Energy Project. These consulting services are primarily discretionary in nature and in the event that the Company decides to defer certain of the project development activities related to the Mmamabula Energy Project, the Company would also defer the performance of those consulting services related to the project development activities that have been deferred.

The Company’s cash and cash equivalents will not be sufficient to fund the Company’s share of the costs to implement the Mmamabula Energy Project following Financial Close and fund ongoing working capital requirements of the Company and additional funds will be required. Such additional funds are expected to consist primarily of non-recourse project debt at the level of Mepong Energy and Mepong Resources, and equity raised via joint venture arrangements related to such project companies, and further capital raising by CIC Energy if required. The ability to raise such funding is always uncertain and there can be no assurance that such funds will be available in the quantities required on acceptable terms. This is particularly true in the current global credit markets and financial markets which continue to be characterised by significant reductions in liquidity.

The Company has no long term debt, capital lease obligations, operating leases, purchase obligations (being an agreement to purchase goods or services that is enforceable and legally binding on the Company that specifies all significant terms) or any other material long term obligations, other than leases and rentals of office premises. The Company’s financial instruments are limited to cash and cash equivalents, other receivables, accounts payable and accrued liabilities of a short term duration and are not subject to trading risk. The Company does not consider that it is currently exposed to any significant risks of default on dividend payments, debt payments, debt covenants or other contractual obligations.

Please see Section 15: Risks and Section 17: Cautionary Statement Regarding Forward-Looking Statements for further details.

6. Capital Resources

Working Capital

As of August 31, 2009, the Company had working capital of $51.4 million, compared to $85.8 million as of August 31, 2008. The reduction in working capital reflects the excess of cash used in investment activities and financing activities over cash generated from operating activities. The Company has no long-term debt.
Capital Expenditure
(in thousands of $)

Exploration Properties

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Meepong Resources (Pty) Ltd.</td>
<td>120,738,835.63</td>
<td>137,349,426.59</td>
<td>(137,349,426.59)</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>CIC Resources (Botswana) (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>61,356,325.54</td>
<td>-1,121,319.89</td>
<td>60,235,005.65</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>120,738,835.63</td>
<td>137,349,426.59</td>
<td>** 61,356,325.54</td>
<td>-1,121,319.89</td>
<td>60,235,005.65</td>
<td></td>
</tr>
</tbody>
</table>

** See table Mmamabula Energy Project below for allocation of balance of $75,993,101.05

In conjunction with the transfer of prospecting licences 11/2004 and 75/2002 from Meepong Resources to CIC Resources, certain of these costs (e.g. exploration costs associated with the coal resources that were transferred to CIC Resources) were transferred to CIC Resources with effect from June 1, 2009, as reflected above.

Mmamabula Energy Project

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Meepong Energy (Pty) Ltd.</td>
<td>0.00</td>
<td>4,486,669.66</td>
<td>39,968,931.92</td>
<td>2,338,823.47</td>
<td>46,794,425.05</td>
<td></td>
</tr>
<tr>
<td>Meepong Resources (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>32,860,893.18</td>
<td>6,818,030.42</td>
<td>39,678,923.60</td>
<td></td>
</tr>
<tr>
<td>Meepong Water (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>3,163,275.95</td>
<td>0.00</td>
<td>3,163,275.95</td>
<td></td>
</tr>
<tr>
<td>Meepong Services (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>0.00</td>
<td>4,486,669.66</td>
<td>80,477,770.71</td>
<td>9,156,853.89</td>
<td>89,636,624.60</td>
<td></td>
</tr>
</tbody>
</table>

The Mmamabula Energy Project is intended to produce electricity by means of a coal fired thermal power station, with an associated coal mine, wellfield and water treatment plant, and associated infrastructure. These figures include dedicated staff and consulting costs incurred in developing this opportunity, but do not include any exploration and related costs for coal resource development referred to under Exploration Properties above.

Historically these costs were substantially all allocated to Meepong Resources. In conjunction with the transfer of prospecting licences 11/2004 and 75/2002 from Meepong Resources to CIC Resources, these costs were allocated among Meepong Energy (with respect to the development of the power station and certain related infrastructure), Meepong Resources (with respect to the development of the mine and certain related infrastructure), Meepong Water (with respect to the development of the wellfield and certain related infrastructure), and Meepong Services (with respect to the development of other infrastructure), as reflected above.
Coal-to-Hydrocarbons Project

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Meepong Resources (Pty) Ltd.</td>
<td>3,932,819.00</td>
<td>3,932,819.00</td>
<td>(3,932,819.00)</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>CIC Resources (Botswana) (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>3,932,819.00</td>
<td>3,932,819.00</td>
<td>0.00</td>
<td>3,932,819.00</td>
</tr>
<tr>
<td>Total</td>
<td>3,932,819.00</td>
<td>3,932,819.00</td>
<td>3,932,819.00</td>
<td>0.00</td>
<td>3,932,819.00</td>
<td></td>
</tr>
</tbody>
</table>

The Coal-to-Hydrocarbons Project is intended to produce synthesis gas from coal, which can then be converted to a variety of downstream products including petrochemicals, gas and fuels. These figures include dedicated staff and consulting costs incurred in developing this opportunity, but do not include any exploration and related costs for coal resource development referred to under Exploration Properties above.

Historically these costs were all allocated to Meepong Resources. In conjunction with the transfer of prospecting licences 11/2004 and 75/2002 from Meepong Resources to CIC Resources, these costs were transferred to CIC Resources with effect from June 1, 2009, as reflected above.

Export Coal Project

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Meepong Resources (Pty) Ltd.</td>
<td>2,286,135.37</td>
<td>2,286,135.37</td>
<td>(2,286,135.37)</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>CIC Resources (Botswana) (Pty) Ltd.</td>
<td>0.00</td>
<td>0.00</td>
<td>2,286,135.37</td>
<td>2,286,135.37</td>
<td>0.00</td>
<td>2,286,135.37</td>
</tr>
<tr>
<td>Total</td>
<td>2,286,135.37</td>
<td>2,286,135.37</td>
<td>2,286,135.37</td>
<td>0.00</td>
<td>2,286,135.37</td>
<td></td>
</tr>
</tbody>
</table>

The Export Coal Project is intended to develop a rail transportation solution and export coal terminal. These figures include dedicated staff and consulting costs incurred in developing this opportunity, but do not include any exploration and related costs for coal resource development referred to under Exploration Properties above.

Historically these costs were all allocated to Meepong Resources. In conjunction with the transfer of prospecting licences 11/2004 and 75/2002 from Meepong Resources to CIC Resources, these costs were transferred to CIC Resources with effect from June 1, 2009, as reflected above.

Capital Raising Activities

There were no fund raising activities for the three months ended August 31, 2009 and there are no investments in asset-backed commercial paper.
Normal Course Issuer Bid

On September 24, 2008, CIC Energy announced that it had obtained approval from the Toronto Stock Exchange ("TSX") in terms of which the Company was permitted to purchase up to 2,688,288 common shares in the open market over a twelve month period. Daily purchases were limited to 29,814 common shares, except in respect of block purchases. The bid commenced on September 26, 2008 and ended on September 25, 2009. All shares purchased by the Company were subsequently cancelled. The Company purchased a total of 1,191,800 shares under the normal course issuer bid.

7. Off-Balance Sheet Arrangements

As of the date of this MD&A, there were no off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company.

8. Transactions with Related Parties

Included in the consolidated financial statements are payments made to companies under the control or significant influence of officers and directors of CIC Energy. These transactions are recorded at the exchange amount, being the amount agreed to by the parties and are in the ordinary course of business. A summary of these transactions follows:

Tau Capital Corp.

CIC Energy carries on business outside Canada. On August 1, 2005, the Company entered into an administrative service agreement (the "Tau Agreement") with Tau Capital Corp. ("Tau Capital") for the provision of administrative, advisory and investor relation services, and to assist in fulfilling the Company's ongoing obligations as a reporting issuer listed for trading on a stock exchange in Canada. Tau Capital is a private company controlled by Warren Newfield, the Chairman, Chief Executive Officer and a director of the Company.

The Tau Agreement had an initial term of three years, terminating on July 31, 2008, whereupon it was renewed for a further year. CIC Energy and Tau Capital entered into an amendment of the Tau Agreement, with effect from July 31, 2009. Under the terms of the Tau Agreement as amended, the Company pays a monthly service fee to Tau Capital of $50,000, as well as reimbursement of third party costs incurred by Tau Capital in the performance of the services under the Tau Agreement on behalf of the Company. Each of CIC Energy and Tau Capital has the right to terminate the amended Tau Agreement at any time on not less than 60 days prior notice, provided that in the event of a termination of the amended Tau Agreement by CIC Energy, CIC Energy shall pay to Tau Capital a termination fee of six hundred thousand dollars ($600,000).

Mendi Msimang

On September 2, 2009, CIC Energy (SA) (Pty) Limited ("CIC Energy (SA)"), a wholly owned subsidiary of the Company that performs project development activities on behalf of the Company in South Africa, entered into a consulting agreement (the "Consulting Agreement") with Mendi Msimang, who was appointed a director of the Company on August 28, 2009. The Consulting Agreement has a term of twelve months, subject to extension by the agreement of the parties. Under the terms of the Consulting Agreement, the Company pays a monthly consulting fee to Mr. Msimang of 50,000 Rand, as well as reimbursement of third party costs incurred by Mr. Msimang in the performance of the services under the Consulting Agreement on behalf of CIC Energy (SA).
9. Proposed Transactions

As of the date of this MD&A, there were no proposed asset or business acquisitions or dispositions expected to have an effect on the financial condition, results of operations or cash flows of the Company.

10. Critical Accounting Estimates

In preparing financial statements in accordance with Canadian GAAP, management is required to make estimates and assumptions that affect the reported amounts of assets, liabilities and expenses for the three and nine months ended August 31, 2009.

Critical accounting estimates represent estimates that are uncertain and for which changes in those estimates could materially impact on the CIC Energy’s financial statements. Management reviews its estimates and assumptions on an ongoing basis using the most current information available. Management considers that the estimates and assumptions that have been made are reasonable and appropriate as of the date hereof, based on the most current information available. The following accounting estimates are critical:

**Impairment of mineral properties and deferred expenditure**

Long-lived assets, including property and equipment, goodwill, mineral assets, mine infrastructure and exploration properties, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Management has considered the carrying amounts of the long-lived assets and has determined that the estimated undiscounted future cash flows expected to be generated by the Company’s project development activities, in particular the Mmamabula Energy Project, through a combination of development fees that CIC Energy may become entitled to, the entering into of joint venture agreements, reimbursement of project development expenses and/or future dividend income following the commencement of operations.

A failure to reach Financial Close of the Mmamabula Energy Project accompanied by an inability to develop alternative markets for the coal resource could result in the need to impair assets related to the exploration properties.

Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated. The assets and liabilities of discontinued operations classified as held for sale would be presented separately in the appropriate asset and liability sections of the balance sheet.

**Income taxes**

Income taxes are accounted for using the liability method under which future tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Future tax assets and liabilities are measured using the substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be reversed. The effect on future tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the date of substantive enactment. In assessing future tax assets, CIC Energy considers whether it is more likely than not that some portion or all of the future income tax assets will be realized and whether a valuation allowance is required.
Stock based compensation

CIC Energy offers stock based compensation to directors, officers, employees and key consultants from time to time under either CIC Energy’s rolling ten percent stock option plan or in the form of warrants granted in accordance with the rules and regulations of the Toronto Stock Exchange.

CIC Energy uses the Black-Scholes model to estimate the fair value of stock based compensation. Under the fair value based method, compensation cost for equity settled stock based compensation and direct awards of stock is measured at fair value at the grant date, while compensation costs for awards that call for settlement in cash or other assets, or are stock appreciation rights that call for settlement in cash or other assets, or are stock appreciation rights that call for settlement by the issuance of equity instruments, is measured at the ultimate settlement amount. Compensation cost is recognized in earnings on a straight-line basis over the relevant vesting period. The counterpart is recognized in contributed surplus. Upon exercise of a stock option or warrant, share capital is recorded at the sum of the proceeds received and the related amount of contributed surplus.

This model, and other models which are used to value stock based compensation, require inputs such as expected volatility, expected life to exercise and interest rates. The Company evaluates the relevant inputs at the end of each fiscal quarter based on historical volatility and expectations on the achievement of milestones for stock based compensation that vests on achievement of milestones rather than the passage of time. Changes in any of these inputs could cause a significant change in the stock-based compensation expense charged in a period.

11. Changes in Accounting Policy

(a) Going Concern

The Company has considered the amendments to CICA HB Section 1400 General Standards of Financial Statement Presentation. The amendments apply to interim and annual financial statements for the fiscal years beginning on or after January 1, 2008 and require the Company to carefully assess and disclose the material uncertainties that may put in question its ability to continue as a going concern. The Company has taken into account all available information about the future as well as other factors and concluded that the going concern basis of accounting is appropriate.

(b) Goodwill and intangible assets

In February 2008, the CICA issued Section 3064, Goodwill and Intangible Assets which replaced existing Section 3062, Goodwill and Other Intangible Assets and Section 3450, Research and Development. The new standard provides guidance on the recognition, measurement, presentation and disclosure of goodwill and intangible assets. This Section will apply to interim and annual financial statements on January 1, 2009 and will be adopted on a retrospective basis. The Company has evaluated the new section and determined that adoption of these new requirements will have no impact on the Company’s consolidated financial statements.

(c) Credit Risk and the Fair Value of Financial Assets and Financial Liabilities

In January 2009, the CICA approved EIC 173 Credit Risk and the Fair Value of Financial Assets and Financial Liabilities. This guidance clarified that an entity’s own credit risk and the credit risk of the counterparty should be taken into account in determining the fair value of financial assets and financial liabilities including derivative instruments. This guidance is applicable to fiscal periods ending on or after January 12, 2009. The Company has evaluated the new section and determined that adoption of these new requirements will have no impact on the Company’s consolidated financial statements.
FUTURE ACCOUNTING POLICIES

(a) Business Combinations

In October 2008, the CICA issued Handbook section 1582, Business Combinations, which establishes new standards for accounting for business combinations. This is effective for business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after January 1, 2011. The Company is considering early adoption to coincide with the adoption of International Financial Reporting Standards. The Company does not expect that the adoption of this new standard will have any impact on its financial statement disclosures or result of operations.

(b) Non-Controlling Interest

In October 2008, the Accounting Standards Board (“AcSB”) issued Handbook section 1602, Non-controlling Interests, to provide guidance on accounting for non-controlling interests subsequent to a business combination. The section is effective for fiscal years beginning on or after January 2011. The Company does not expect that the adoption of this new standard will have any impact on its financial statement disclosures or result of operations.

(c) Adoption of International Financial Reporting Standards

The Company will be adopting International Financial Reporting Standards (“IFRS”) from December 1, 2011. The Company is currently developing an IFRS conversion implementation plan, which will include an assessment of the impact of the conversion on the consolidated financial statements. Once developed, the key elements of the IFRS conversion implementation plan will be disclosed in the MD&A. The date of transition will be December 1, 2010 and as a result the comparative information for the fiscal year ending November 30, 2011 will be adjusted to conform with IFRS.

12. Financial Instruments and Other Instruments

The only financial instruments that the Company has are cash and cash equivalents, other receivables, accounts payable and accrued liabilities which are short-term financial instruments whose fair value approximates their carrying value given that their maturity period is short. CIC Energy is exposed to foreign currency risk with respect to certain of its receivables and accounts payable and other accrued liabilities. The Company does not mitigate this risk.

As of the date of this MD&A, there were no other instruments held by the Company that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company.

13. Disclosure of Outstanding Share Data

The following details the share capital structure as at October 14, 2009. The Company recently implemented a defined cash bonus program (the “DCBP”), pursuant to which the holders of certain of the share options and warrants were given the option to accept a defined cash bonus, payable upon the occurrence of certain vesting events (one of which is the achievement of Financial Close), in exchange for agreeing to the acceleration of such share options and/or warrants. The acceleration for those that accepted the DCBP was made effective on June 17, 2009.

These figures may be subject to minor accounting adjustments prior to presentation in future consolidated financial statements.
## Expiry Date | Exercise price | Number | Total
---|---|---|---
Common Shares | N/A | N/A | 52,573,969
Share Options | April 17, 2014 | $6.90 | 1,252,500
July 26, 2014 | $8.00 | 340,000
Sept 1, 2014 | $8.00 | 150,000
Dec 22, 2014 | $8.61 | 380,000
Mar 2, 2015 | $14.00 | 40,000
Aug 6, 2017 | $13.15 | 165,000
Aug 28, 2017 | $4.00 | 600,000
Aug 28, 2017 | $2.06 | 200,000
Warrants | N/A | N/A | 3,127,500
**Total number of Fully Diluted Shares** | | | 55,701,469

### 14. Internal Control Over Financial Reporting

No changes were made to the Company’s internal control over financial reporting during period beginning on June 1, 2009 and ended on August 31, 2009, that have materially affected, or are reasonably likely to materially affect, the Company’s internal control over financial reporting.

### 15. Risks

The operations of CIC Energy are high-risk due to the scope, complexity, nature and stage of development of the Mmamabula Energy Complex, and in particular the Mmamabula Energy Project. CIC Energy has a limited operating history from which its business and prospects can be evaluated. As a result, forecasts of any potential growth of the business of CIC Energy are difficult to evaluate. CIC Energy’s business and prospects must be considered in light of the risks, expenses and difficulties frequently encountered by companies in their early stage of development. The following risk factors could materially affect CIC Energy’s future operating results and could cause actual events to differ materially from those described in forward-looking statements relating to CIC Energy. CIC Energy may face additional risks and uncertainties other than those listed below, including, risks and uncertainties that are unknown to CIC Energy or risks and uncertainties that CIC Energy now believes to be unimportant, which could have a material adverse effect on the business of CIC Energy. If any of the following risks actually occur, the business, financial condition and/or results of operations of CIC Energy could be negatively affected.

#### Project Development Risks

Although CIC Energy has entered into a number of memoranda of understanding and heads of agreement concerning the development of the Mmamabula Energy Project, if CIC Energy or its affiliates fail to enter into all requisite definitive agreements, CIC Energy or such affiliates may be unable to proceed with the development of the Mmamabula Energy Project. The ability to secure such agreements in the first instance is beyond the control of CIC Energy and, furthermore, due to the planned scale of operations, CIC Energy, whether directly or indirectly, is dependent on third parties for the conclusion of such contracts on favourable terms. In addition, the success of the Mmamabula Energy Project will be dependent upon each of the contractual counterparties complying in all material respects with the terms and conditions of the relevant contracts. Any breach by any of such entities of their obligations would adversely affect
the successful development and operation of the Mmamabula Energy Project and, in turn, the business, financial condition and results of operations of CIC Energy.

Due to its envisaged scale, the Mmamabula Energy Project is dependent on the ability of CIC Energy to conclude agreements with equity partners, including an arrangement with an IPP partner. If CIC Energy fails to enter into all requisite equity agreements, CIC Energy may be unable to proceed with the development of the Mmamabula Energy Project.

The new Regulations published by the Department of Energy in South Africa have only recently come into force and there is no precedent as to how they will be implemented and applied. In addition, certain of the entities given responsibilities and obligations under the regulations may not currently be in a position to fully exercise such responsibilities or perform such obligations. Any delay or lack of clarity in the application of the new Regulations may adversely affect the ability of the Company to achieve Financial Close in a timely manner or at all and/or successful development of the Mmamabula Energy Project and, in turn, the business, financial condition and results of operations of CIC Energy. In particular, the procurement processes for the Mmamabula Energy Project may be adversely affected by such delay, including the need to renegotiate the EPC contract with SEC, and/or restart negotiations or retenders for the development of the mine, including coal beneficiation and handling equipment, and other associated infrastructure. There can be no assurance that any such renegotiations or retenders would be successful.

The power produced by the Mmamabula Energy Project is intended to be sold under PPAs to be entered into with BPC in Botswana and a buyer to be designated by the Minister of the Department of Energy in South Africa, each with an operating term of approximately 30 years. The price and amount of capacity and energy that may be sold under a PPA is beyond the control of CIC Energy. The failure to conclude PPAs on favourable terms could result in the Mmamabula Energy Project being commercially unfeasible.

The successful conclusion of the PPAs, including the agreement on the price of capacity and energy thereunder, will require the approval of, inter alia, the Department of Energy and National Treasury in South Africa and BPC and the Ministry of Minerals, Energy and Water Resources in Botswana. The price of electricity under the PPA in South Africa is also subject to regulatory approval by NERSA in South Africa, which will have due regard to the price of alternative competitive power supplies, including the approval of cost recovery for the buyer designated by the Minister of the Department of Energy in South Africa.

In order to finalize the PPAs, and to obtain financing for the Mmamabula Energy Project, certain concessions may need to be obtained from the Government of Botswana, including tax concessions. Failure to obtain such concessions may have a material adverse impact on the viability and possible profitability of the Mmamabula Energy Project and on CIC Energy’s financial condition.

In order to secure the schedule for commercial operations of the power station, CIC Energy may have to incur costs or accept liability for termination amounts for preliminary design work, early construction works and other preparatory work, both to the EPC contractor and to third parties, which amounts would be incurred prior to the achievement of Financial Close. In the event that Financial Close for the Mmamabula Energy Project is not subsequently achieved, it may not be possible for CIC Energy to recover such costs, which would have a negative impact on CIC Energy’s business, financial condition and/or results of operations.

CIC Energy will also be required to procure significant mining and processing plant equipment for the mining operations, as well as general infrastructure, for the Mmamabula Energy Project, the pricing and availability of which is beyond the control of CIC Energy.

CIC Energy’s business plans depend on its ability to hold various mineral rights which requires certain licences, permits and authorizations and, in some cases, renewals of existing licences, permits and authorizations from various
governmental and quasi-governmental authorities. CIC Energy's ability to obtain, maintain or renew such licences, permits and authorizations on acceptable terms is subject to changes in regulations and policies and to the discretion of the applicable governmental and quasi-governmental bodies. No assurance can be given that CIC Energy's properties are not subject to undetected or unregistered interests or claims, whether in contract or tort, which could be material and adverse to it. The ownership and operation of the proposed power station for the Mmamabula Energy Project is dependent on the ability of Meepong Energy to obtain an IPP licence, which will be subject to the fulfillment of a number of conditions, including the discretion of government authorities. The ownership and operation of the proposed mine for the Mmamabula Energy Project is dependent on the ability of Meepong Resources to obtain a mining licence, which will be subject to the fulfillment of a number of conditions, including the discretion of government authorities. In addition to the IPP licence and the mining licence, there are other licences, permits, consents, approvals and concessions required from the Government of Botswana, in order to proceed with the development and operation of the Mmamabula Energy Project. The inability to obtain the IPP licence, the mining licence, or any other such licences, permits, consents, approvals and concessions would have a material adverse effect on CIC Energy's business, financial condition and/or results of operations.

CIC Energy is dependent on the services of key executives, including certain of its directors and a small number of highly skilled and experienced consultants. Due to the relatively small size of CIC Energy, the loss of these persons or CIC Energy's inability to attract and retain additional highly skilled employees or consultants may adversely affect its business and future operations.

Although CIC Energy maintains liability insurance in an amount that it considers consistent with industry practice for a company in the development stage, the nature of these risks is such that liabilities could exceed policy limits, in which event CIC Energy could incur significant costs that could have a material adverse effect upon its financial condition.

**Operating Risks**

Resource estimates and estimates of cash operating costs are, to a large extent, based upon the interpretation of geologic data obtained from drill holes and other sampling techniques, and feasibility studies which derive estimates of cash operating costs based upon anticipated tonnage and grades of coal to be mined and processed, ground conditions, the configuration of the coal seams, expected recovery rates of coal from the seams, estimated operating costs, anticipated climatic conditions and other factors. As a result, it is possible that actual cash operating costs and economic returns will differ significantly from those estimated for a project prior to production. New mining operations may experience unexpected problems during the start-up phase and delays in the commencement of production can occur. In addition, geological complexity, mining hazards or environmental damage could greatly increase the cost of operations, and various field operating conditions may adversely affect the production from a mine.

The operation of the Mmamabula Energy Project will be subject to a number of risks and hazards, generally, including adverse environmental and climatic conditions, industrial accidents, labour disputes, unusual or unexpected geological conditions, ground or slope failures, cave-ins, changes in the regulatory regime, natural phenomena, flooding, delays or failures in obtaining required licences, permits and authorizations, supplies, machinery, equipment or labour and other risks typically associated with mining/industrial/logistical development and operations. Unknown factors with respect to such development and operations are also involved. Existing and future environmental laws may cause significant additional expenses, capital expenditure, restrictions and delays in the development and operation of the Mmamabula Energy Project, the extent of which cannot be predicted and which may well be beyond CIC Energy's capacity to fund. Environmental and social impact studies may also be required for some operations and significant fines and clean-up responsibilities may be assessed for companies causing damage to the environment in the course of their activities.

The ability to generate power for sale under the PPAs is dependent on factors beyond the control of CIC Energy, including, but not limited to, the availability of the power station, the volume of coal mined, the price and amount of power sold and the completion of the development of the Mmamabula Energy Project within budget and on schedule.
Anything which adversely affects price and volume (of either coal or power) and the development of the Mmamabula Energy Project could adversely affect the business, financial condition or results of operations of CIC Energy.

Coal mining, coal processing and power generation activities envisaged at the Mmamabula Energy Project can be demanding on water resources. Sulphur content of the coal must be reduced in accordance with World Bank emission standards. The inability to secure access to water and sorbent in sufficient quantities and/or at cost effective prices may have a negative impact on the operation of the Mmamabula Energy Project.

For the proposed power station to deliver electricity, it will be necessary to construct and operate new power transmission lines to connect to the Eskom and/or BPC networks. No assurance can be given that the optimal power line routing can be established, or that it can be established without incurring excessive cost. CIC Energy can also not guarantee that Eskom and/or BPC will be able to construct the necessary power transmission infrastructure in a timely manner for the Mmamabula Energy Project. As well, there is also a dispatch risk for the power that is generated, depending on the current status of the transmission network and other generation assets on the network. Unavailability of transmission networks to evacuate the power produced by the power plant, as well as other disturbances on the interconnected networks in the Southern African Power Pool could reduce the amount of electricity sold and as such impact on CIC Energy's financial results.

Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions thereunder, including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditure, installation of additional equipment, or remedial actions. Parties engaged in mining or energy operations may be required to compensate those suffering loss or damage by reason of the mining activities and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations, which may adversely affect CIC Energy.

Amendments to current laws, regulations and permits governing operations and activities of mining companies or energy companies, or more stringent implementation thereof, could have a material adverse impact on CIC Energy and cause increases in capital expenditure or operating costs, reduction in levels of coal production, or delays in the development and operation of the Mmamabula Energy Project. There can be no assurance that income tax laws, royalty regulation and governmental programs relating to the mining and power and other relevant industries in Botswana will not be changed in a manner which adversely affects CIC Energy.

Revenue from the Mmamabula Energy Project is expected to be received in Rand, which may not match the currencies in which a material portion of operating expenses and ongoing capital equipment replacement costs are expected to be incurred. Accordingly, foreign currency fluctuations may adversely affect CIC Energy's financial position and operating results. CIC Energy does not currently engage in foreign currency hedging activities for operational purposes or otherwise but CIC Energy does anticipate that substantial hedges and/or cross currency will be required as part of the debt financing process, the failure to enter into either at all or on favourable terms could adversely affect CIC Energy's financial position and operating results.

**Financing Risks**

The Company may require additional financing to reach Financial Close. As well, the implementation of the Mmamabula Energy Project will require substantial additional financing. There can be no assurance that these financings will be available or, if available, will be available on favourable terms or in a timely manner. Failure to obtain sufficient financing when needed will result in a delay or indefinite postponement of Financial Close and/or development of the Mmamabula Energy Project and will have a material adverse effect on CIC Energy's business, financial condition and results of operations. The only current source of funds available to CIC Energy is through the issuance of equity or debt, the monetization of any future development fees that CIC Energy is or may become entitled to, or the entering into of joint venture agreements.
In particular, as a result of the ongoing global credit crisis affecting international financial institutions, international debt markets continued to be characterized by an absence of liquidity, which is resulting in severe difficulty in obtaining commercial debt financing. Furthermore, global securities markets continue to experience volatility, which is resulting in severe difficulty in raising equity capital.

In addition to the foregoing, in the event that the tariff under the PPAs is payable in Rand, the development of the Mmamabula Energy Project may require the raising of substantial debt financing in Rand. Due to South African statutory limits which limit the amount that a single lender is able to lend to a single borrower as well as the fact that the Rand market is more limited and less liquid than other “hard currency” markets, including the US dollar market, there is a risk that sufficient Rand to finance the Mmamabula Energy Project may not be available. In addition, increases in South African interest rates may increase the cost of Rand based project debt funding and adversely impact the Mmamabula Energy Project. In addition, during times of global economic uncertainty, such as those currently being experienced, emerging market currencies (such as the Rand) and interest rates often display greater sensitivity and volatility than currencies in the G8 and other developed countries.

Credit support may be required from the Government of South Africa and/or the Government of Botswana, respectively, in order to support the financial obligations under the PPAs. The inability to obtain such credit support could adversely affect the ability to secure funding for the Mmamabula Energy Project.

Consistent with international practice for limited recourse project finance, CIC Energy may be required to pledge all (or substantially all) of its ownership interest in each project to the financial institutions providing such limited recourse project finance for such project as security for the repayment of the funds provided by such financial institutions. In the event that the primary obligor under the financing agreements for a project fails to comply with its obligations under such financing agreements, such financial institutions may exercise contractual rights to enforce their security interest over CIC Energy’s ownership interest in the relevant project, which may result in CIC Energy losing all or part of its investment in the relevant project.

16. Outlook

The major milestones to be achieved on the Mmamabula Energy Project are expected to be: approval and publication of the integrated resource plan in South Africa, completion of negotiations with equity investors (including an independent power producer partner to operate the MEP power station), completion of negotiations and execution of the PPAs, approval of the PPAs by the the Government of South Africa and NERSA, completion of negotiations and execution of contracts for mine and infrastructure development, completion of negotiations and execution of various documents with the Government of Botswana, issuance of an IPP licence, mining licence and other licences and permits, negotiation and execution of financing documents with the project lenders, satisfaction of the conditions precedent to the disbursement of funds and start of construction.

Given the current lack of clarity associated with the Regulations regarding the process and timetable for the approval of the Mmamabula Energy Project in South Africa, the Company is considering deferring certain of the development activities for the MEP until such time as there is greater clarity on the regulatory approval process in South Africa.

With respect to the CTH Project, the primary activities to be undertaken are identification of preferred markets and logistical solutions, and, assuming that market conditions are considered to be favourable, identification of preferred investment partners, and completion of environmental impact assessments and a bankable feasibility study.

With respect to the Export Coal Project, the primary activities to be undertaken are engagement with potential joint venture partners on the possible development alternatives.
17. Cautionary Statement Regarding Forward-Looking Statements

This Management's Discussion and Analysis contains certain "forward-looking statements". All statements, other than statements of historical fact, that address activities, events or developments that CIC Energy believes, expects or anticipates will or may occur in the future are forward-looking statements. These forward-looking statements reflect the current expectations or beliefs of CIC Energy based on information currently available to CIC Energy. Such forward-looking statements include, among other things, statements relating to: the Regulations, approval and publication of the integrated resource plan in South Africa and the implementation of the regulatory approval process in South Africa, the Mmamabula Energy Project; development activities, planned operations, anticipated expenditure (including anticipated capital equipment and infrastructure costs), and the demand for power in southern Africa; the status of ongoing negotiations of the PPA(s) for the Mmamabula Energy Project and the achievement of Financial Close; estimates and/or assumptions in respect of mineral resources, mineral resource qualities, targets, future production, goals, scheduling, objectives and plans; and future economic, market and other conditions. Forward-looking statements are subject to significant risks and uncertainties and other factors that could cause the actual results to differ materially from those discussed in the forward-looking statements, and even if such actual results are realized or substantially realized, there can be no assurance that they will have the expected consequences to, or effects on, the Company.

Factors that could cause actual results or events to differ materially from current expectations include, but are not limited to: the delay or failure in receiving a favourable response from Eskom in respect of the Offer; delays or failure in the implementation of the regulatory approval process in South Africa necessary to achieve Financial Close; further delays or failures in entering into power purchase agreements and/or transmission agreements with Eskom Holdings Limited and/or Botswana Power Corporation and other requisite agreements for the development, operation and financing of the Mmamabula Energy Project, on favourable terms or at all; the failure of the counterparties to such requisite agreements (including the EPC contract with SEC) to comply in all material respects with the terms and conditions of such agreements; the failure to complete agreements with equity partners, including an arrangement with an IPP partner on favourable terms or at all; the ability to raise the required debt or equity financing for funding the Company's development activities to reach financial close and/or the implementation of the Mmamabula Energy Project on favourable terms or at all; delays in the development of the Mmamabula Energy Project caused by delays in reaching necessary agreements with relevant counterparties, events of force majeure or otherwise; the failure to obtain acceptable tariffs and/or concessions, including tax concessions, from the Government of Botswana; inability to obtain requisite credit support from the Government of South Africa and/or the Government of Botswana in relation to the Mmamabula Energy Project; delays in the development of the Mmamabula Energy Project caused by the unavailability of equipment, labour or supplies, climatic conditions or otherwise; delays or failures in obtaining regulatory permits and/or licences (and renewals thereof) respecting mining, power generation and/or power transmission lines and other transportation and industrial activities; in respect of licence areas that the Company has relinquished, the failure to have identified the areas with the least exploitable coal and/or where such coal is least likely to be exploited on a commercially attractive basis; the existence of undetected or unregistered interests or claims, whether in contract or tort, over the properties of the Company and its subsidiaries; the loss of any key executives, employees or consultants; inflation; changes in exchange rates; Rand liquidity and constraints under applicable South African law and/or practice on the amount that a single lender is permitted to lend a single borrower; volatility of and sensitivity to market prices for coal and prices (market or otherwise) for electricity; changes in anticipated demand for power in southern Africa; changes in equity markets; environmental and safety risks, including increased regulatory burdens; insufficient or sub-optimal transportation and transmission capacity; dispatch risk; geological and mechanical conditions; availability of water and sorbent; amendments to the laws of South Africa or Botswana that may be prejudicial to the development of the Mmamabula Energy Project, or the failure to obtain amendments to any such laws that may be necessary to implement the Mmamabula Energy Project; political risks arising from operating in Africa; lack of markets for the Company's coal resources; the failure of the feasibility and value-chain market studies on the CTH Project to be positive; the failure of
the feasibility and market studies on the Export Coal Project to be positive and/or a failure to develop a viable transportation solution to export coal (with or without the participation of the relevant local governments); the grade, quality and recovery of coal which is mined varying from estimates; or other factors (including development and operating risks).

Any forward-looking statement speaks only as of the date on which it is made and, except as may be required by applicable securities laws, CIC Energy disclaims any intent or obligation to update any forward-looking statement, whether as a result of new information, future events or results or otherwise. Although CIC Energy believes that the assumptions inherent in the forward-looking statements are reasonable, forward-looking statements are not guarantees of future performance and accordingly undue reliance should not be put on such statements due to the inherent uncertainty therein.